Comprehensive District Improvement Plan (CDIP)

Rationale

District improvement efforts are a collaborative process involving multiple stakeholders. Through the improvement planning process, leaders focus on priority needs, district funding, and closing achievement gaps among identified subgroups of students. When implemented with fidelity, the Comprehensive District Improvement Plan (CDIP) cultivates an environment that promotes student growth and achievement.

While the focus of continuous improvement is student performance, the work must be guided by the aspects of teaching and learning that affect performance. An effective improvement process should address the contributing factors creating the learning environment (inputs) and the performance data (outcomes). Through the Needs Assessment for Districts, priorities were identified and processes, practices, and/or conditions were chosen for focus. This goal building template will assist your improvement team to address those priorities and outline your targets and the activities intended to produce the desired changes. Progress monitoring details will ensure that your plan is being reviewed regularly to determine the success of each strategy.

Requirements for Building an Improvement Plan

- There are seven (7) required district goals:
 - o State Assessment Results in reading and mathematics
 - o State Assessment Results in science, social studies and writing
 - o Achievement Gap
 - o English Learner Progress
 - o Quality of School Climate and Safety
 - o Postsecondary Readiness
 - o Graduation Rate

Alignment to Needs:

Results of the Phase Two needs assessment process should inform the development of the comprehensive district improvement plan. List the identified priorities below to be addressed in order to build staff capacity and increase student achievement.

Priorities/Concerns from Needs Assessment for Districts

List two or three of the greatest areas of weakness identified in question #5 of the Needs Assessment for Districts that will be thoroughly addressed in the strategies and activities outlined in this template.

- 1. Forty percent (40%) of students in grade 3-8 scored novice in reading on the 2023 KSA and forty-one percent (41%) of students in grades 3-8 scored novice on in mathematics on the KSA. (FCES received designation of TSI in reading and math performance with 55% of the targeted group scoring novice in mathematics.)
- 2. Eleven percent (11%) of students in grades 4, 7 and 11 taking the 2023 science assessment scored proficient.

Processes, Practices, or Conditions to be Addressed from Key Elements Template

List two or three of the processes, practices, or conditions identified on the District Key Elements Template that the district will focus its resources and efforts upon and thoroughly address in the strategies and activities outlined in this template.

- KCWP 1: Design and Deploy Standards Continue to refine our system as a district to monitor and support the schools as they assess, review and revise school curricula to ensure that all students have equitable access to a guaranteed and viable curriculum aligned to Kentucky Academic Standards
- KCWP 2: Design and Deliver Instruction Refine, monitor, and support our system to ensure the instructional process is intentional, aligned and congruent to the KAS while providing students a relevant and engaging education with multiple opportunities to respond as demonstrated in PLCs and walkthrough data
- KCWP 3: Design and Deliver Assessment Literacy Refine our system to provide principals time to share data they have previously analyzed, disaggregated, and 1.3. Assessments: 1.3a. K-12 Grades PLC FA/SA: (IP 2.11) District will attend PLCs in order to support the work in those areas. Faculty will be encouraged to lead PLCs especially when they attend PDs Principals, teachers, and district will observe growth and areas of celebration via the use of data analysis protocols. Principals and district will observe Teachers will share assessment protocols and data analysis protocols monthly during PLCs with principals and district administration with a direct focus on actionable steps. Title II funds ESSER Funds organized in order to identify priorities and implement actionable steps that impact instruction/student learning
- KCWP 4: Review, Analyze and Apply Data Monitor to ensure that schools have an established system for examining and interpreting all data (e.g., formative and summative) in order to determine priorities for individual and all student success

KCWP 5: Design, Align and Deliver Support Monitor and support schools through the instructional process: ● Standards/ Curriculum ● Assessment ● Lesson Planning / Instructional Practices ● Data Analysis ● Intervention / Enrichment

KCWP 6: Establishing Learning Culture and Environment Continue to refine our system to ensure that all students have access to a guaranteed and viable curriculum aligned to KAS and barriers to learning have been removed.

Indicator

List the overall scores of status and change for each level – elementary school (ES), middle school (MS) and high school (HS) on each indicator.

Explanations/Directions

Indicator	Status – ES/MS/HS	Change – ES/MS/HS
State Assessment Results in reading and mathematics	Orange/Orange/Green	Increased/Increased
State Assessment Results in science, social studies and writing	Orange/Orange/Blue	Increased/Maintained/Increased Significantly
English Learner Progress	NA/NA/NA	NA/NA/NA
Quality of School Climate and Safety	Orange/Orange/Blue	Maintained/Declined/Increased
Postsecondary Readiness (high schools and districts only)	NA/NA/Blue	NA/NA/Increased Significantly
Graduation Rate (high schools and districts only)	NA/NA/Blue	NA/NA/Maintained

Goal: Districts should determine long-term goals that are three- to five-year targets for each required district level indicator. Long-term targets should be informed by The Needs Assessment for Districts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Districts should determine short-term objectives to be attained by the end of the current academic year. Objectives should address state assessment results and/or aligned formative assessments. There can be multiple objectives for each goal.	Describe your approach to systematically address a process, practice, or condition that was identified as a priority during the Needs Assessment for Districts. There can be multiple strategies for each objective. The strategy can be based upon Kentucky's six (6) Key Core Work Processes or another established improvement approach (i.e. Six Sigma, Shipley, Baldridge, etc.).	Describe the actionable steps the district will take to deploy the chosen strategy. There can be multiple activities for each strategy.	List the criteria that will gauge the impact of your work. The measures may be quantitative or qualitative but are observable in some way. Consider measures of input as well as outcomes for both staff and students.	Describe the process used to assess the implementation of the plan, the rate of improvement, and the effectiveness of the plan. Your description should include the artifacts to be reviewed, specific timelines, and responsible individuals.	List the specific federal, state, or local funding source(s) used to support each improvement initiative.

1: State Assessment Results in Reading and Mathematics

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Fulton County Schools will collaborate to increase the overall district combined reading and math proficiency score on the 2024 KAS from 32% to 40% for the elementary, from 32% to 40% for the middle school and maintain the present score of 47 % or higher for the high school.	KCWP 5: Design, Align and Deliver Support Monitor and support schools through the instructional process: • Standards/ Curriculum • Assessment • Lesson Planning / Instructional Practices • Data Analysis • Intervention / Enrichment	DISTRICT LEADERSHIP INITIATIVES 1.1a.Shipley Systems Training: Members of the district leadership team will implement Shipley's systems training. 1.1b. District/Principal PPT (Pilot Power Team) and ELT (Executive Leadership Team) Monthly Meetings: District Admin Team: Monthly meetings led by Supt (organizational operations) Curriculum meetings led by Asst. Superintendent (Support and monitor data reporting, curriculum development, and walkthroughs by principals, and focus on next steps)		Mid-year and end-of-year systems run through the PDSA process for monitoring, evaluation, and possible revision. Principal ELT Monthly Meetings (Instructional Calendar Reporting): June - discuss upcoming PD sessions July - discuss upcoming	District Funds Title Funds
				Assessment & Data Analysis Protocols March - discuss 3rd	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
				learning check scores – plan of action April - discuss 3rd iReady scores – plan of action & discuss 3rd nine weeks - walkthrough data – trends/patterns & PLC work – Assessment & Data Analysis Protocols Maydiscuss grade level power standards mastery percentages, grade level KSA predictions, PD needs assessment and 4th/7th grade TCT science tasks, reading plan, ODW plan and math plan	
		 1.1c. District Leadership Retreat: District Leaders and Principals participate in an annual district retreat prior to the start of the school year to establish district priorities for the year. Revisit Vision, Mission, Motto Rally district leadership team Work on the 5-year strategic plan Have intentional and uninterrupted crucial conversations Participate in team building activities Create, review and revise systems and protocols that exist. What is working? What needs work? 	Implementation of support strategies and monitoring of protocols throughout the upcoming school year	Collaborate with district's planning team to monitor and update midyear and yearly plans as needed August—Processes and Procedures Curriculum Maps reviewed Revise 5 Year Strategic Plan Review Processes and Plans	District Funds

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		Review District PLC protocol			
		based on input from the			
		principals			
		 Discuss summer PD work, 			
		share feedback from teachers			
		and how principals will			
		Implementation of support			
		strategies and monitoring of			
		protocols throughout the			
		upcoming school year			
		Collaborate with district's			
		planning team to monitor and			
		update mid-year and yearly			
		plans as needed August—			
		Processes and Procedures			
		Curriculum Maps reviewed			
		Revise 5 Year Strategic Plan			
		Review Processes and Plans			
		District Funds monitor			
		effectiveness at the classroom			
		level.			
		 Set high academic (grade 			
		level) expectations for all			
		students along with district non-			
		negotiable expectations			
		 Determine walkthrough 			
		schedule			
		 Revisit post field trip 			
		expectations to demonstrate			
		learning. (ie, writing workshop,			
		challenger center, GEAR UP)			
		 Process in place for transition 			
		readiness- CTE recruitment,			
		what new programs, etc.			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		 Review and revise NTI plan. Provide a digital learning coach to give academic support to students and teachers implementing new curriculum with on-line resources. 			
		1.1d. New Teacher Academy: District will continue a New Teacher Academy and continue a yearlong action plan to provide necessary professional learning for new teachers.	Attendance and participation of new teachers in New Teacher Academy PD along with Walk through growth with the instructional process	District administration and principals will monitor and attend New Teacher Academy PDs. District will have new teachers complete plus/delta New Teacher Academy PD and the effectiveness of in-house mentors in December and in May. Any deltas will be addressed by district administrator and action plans with solutions will be created and implemented immediately.	Title II District Funds
		1.1e. District Evaluations of Program Effectiveness: District and schools will demonstrate implementation of PDSA process for programs. District Funds Monitor and support of program effectiveness.	District and schools will demonstrate implementation of effective programs by evaluating and revising programs periodically throughout the school year	Walkthrough data observing the implementation of school wide programs. Principal and teacher feedback using surveys	District Funds
		1.1f. District PD Needs Assessment: Monitor and support professional development needs and follow through. Review feedback data from PD needs surveys PD	Successful classroom implementation after PD as measured through walk through data. Needs	Principals will provide teacher feedback on PD and walkthrough data demonstrating classroom implementation	District Funds Title

Goal 1: By 2026, Fulton County School District will increase the combined (reading and mathematics) % of proficient /distinguished students from 39.33% to 45%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		needs include team building, de-	assessment through		
		escalation techniques for	eProve process with		
		behavior, new curriculum	team.		
		training.			
Objective 2	KCWP 1: Design and	SCHOOL INITIATIVES	100% of Lesson	District administration announced	District Funds
	Deploy Standards	Instructional Process	Plans will have the	and unannounced walkthrough	District allocations
	Continue to refine our	1.2.Standards	standard(s) number	data will ensure lesson plan's	Title II
	system as a district to	1.2a. K-12 Curriculum	and standard(s)	standards are congruent to the	
	monitor and support the	Alignment: District	written out and	classroom activity observed and	
	schools as they assess,	administrators will become	available for review.	are up-to-date, posted and	
	review and revise school	proficient with Kentucky	All K-12	available for review. DLT notes and	
	curricula to ensure that all	Academic Standards (through	Reading/Math	agendas District monitors updated	
	students have equitable	webinars, Clarity for Learning	curriculum maps	curriculum maps initially at the	
	access to a guaranteed	work, PLCs, and other	available for district	beginning of the school year,	
	and viable curriculum	KDE/WKEC trainings) in order to	review on Google	midyear and then at the end of the	
	aligned to Kentucky	support the school leadership in	drive by the	year. District will provide time for	
	Academic Standards.	monitoring curriculum maps and	beginning of 2023-	teachers to work on curriculum	
		pacing guides aligned to KAS.	2024 school year.	maps and pacing guides	
			Increased scores on	throughout the school year. District	
			ongoing	administrative will attend reading	
			formative/summative	and math curriculum advisory	
			assessments:	meetings and SBDM meetings to	
			iReady, learning	look	
			checks, and by 10%		
			each year on		
			combined		
			math/reading P/D		
			scores on KSA by		
			2024. Close the P/D		
			gap between		
			targeted groups.		
			Decrease in Tier II &		

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
			III percentage of		
			students		
		1.2b. K-12 Content Area	Professional	District will provide needed time	District allocations
		Vertical Alignment: The district	conversations	and coordinate vertical alignment	
		will support K-12 vertical and	among teachers in	meetings	
		horizontal alignment to ensure	likecontent areas to	Sign in sheets	
		no gaps in district wide	locate and close	Agendas	
		curriculum. The district will	gaps in curriculum	District will provide KDE	
		review and discuss K12	and instruction.	guidelines for adopting evidenced	
		curriculum documents to ensure	District/School	based curriculum materials	
		there are no gaps in district wide	administrator		
		curriculum.	conversations and		
			data analysis to		
			identify gaps.		
		1.2c. K-12 Grades Clarity for	Lesson plans will	Formal and informal observations	Title II
		Learning Book Work: (District	include learning	Sign in sheets for book study	District Funds
		will monitor learning targets at	intentions and	Agendas for book study sessions	
		district wide to ensure learning	success criteria	Said learning intentions and	
		intentions and success criteria	aligned and	success criteria will be posted and	
		are noted within each standard.	congruent to KAS.	utilized for instruction, learning, and	
		District and school level will	Students and	formative assessment when	
		ensure congruence is present	teachers work	observed via walkthroughs and as	
		between standards, learning	together to establish	evidenced in walkthrough data	
		targets, and assessment	success criteria for	during the 2023- 2024 school year.	
		measures through professional	the learning. New		
		learning and support. The book	Teacher Academy		
		study of Clarity for Learning will	training will reflect		
		be continued within the New	success criteria for		
		Teacher Academy to ensure that	learning, learning		
		all teachers are trained system	targets and learning		
	KCWD 2: Decign and	wide and congruence continues.	intentions.	To oboro will oboro occorrent	Title II
	KCWP 3: Design and	1.3. Assessments:	Principals, teachers,	Teachers will share assessment	· -
	Deliver Assessment		and district will	protocols and data analysis	District Funds

Goal 1: By 2026, Fulton County School District will increase the combined (reading and mathematics) % of proficient /distinguished students from 39.33% to 45%.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Literacy Refine our system to provide principals time to share data they have previously analyzed, disaggregated, and organized in order to identify priorities and implement actionable steps that impact instruction/student learning	1.3a. K-12 Grades PLC FA/SA: District will attend PLCs in order to support the work in those areas. Faculty will be encouraged to lead PLCs especially when they attend PDs to share knowledge with other faculty members for continued and systemic professional growth.	observe growth and areas of celebration via the use of data analysis protocols. Principals and district will observe professional conversations by teachers during PLCs concerning data analysis and actionable steps in the classroom to address the data.	protocols monthly during PLCs with principals and district administration with a direct focus on actionable steps.	
		 1.3b. K-12 Grades Learning Checks: Assessment Plan: District will support principals in the review and revision of learning checks for reading and math. District will support schools in the administration of learning checks for reading and math according to the district/school assessment calendar. District will monitor data results from the learning checks for reading and math and provide additional support and resources. 	Continued growth, positive movement through the proficiency levels, on learning check data. Increased opportunities for celebrations based on learning check data.	Principals will share learning check data and actionable next steps within two weeks of the administration of learning checks with district administrators and FCBOE. • K-2: 2X/year • Grades 3 - 8: 3X/year • Grades 9-12: 2X/year	
		1.3c. K-12 Grades Short Answer/Extended Responses:	The turnaround time will be decreased so	Principals will provide data and actionable next steps to share with	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		District will assist schools with	that specific and	the DLT within two weeks of the	
		scoring short answer/extended	timely feedback can	administration of the learning	
		responses on learning checks	be provided to	check.	
		when extra support is needed.	students, data		
		Additional support in writing will	analysis can begin	Principals will work with district	
		be provided for ODW to new	sooner, and	administrators to ensure that the	
		ELA teachers in the elementary,	increased targeted	writing plan is implemented with	
		middle, and high school. Writing	interventions can be	fidelity across the district.	
		Plans will be updated and PLC	provided prior to the		
		on writing plans will be	next learning check.	PLCs will be used to align writing	
		conducted for district wide		pieces with state writing rubrics at	
		continuity of writing plan.	_	each grade level.	
		1.3c. K-12 iReady Benchmark	Continued growth,	Principals will share iReady data	Title IV
		Assessments: District will	positive movement	and actionable next steps 3X/year	Title V
		support schools in the	through the	within two weeks of the	District Allocations
		administration of iReady	proficiency levels, on	administration of IReady Reading	
		Reading and Math Benchmark	iReady data.	and Math Benchmark Assessments	
		Assessments according to the		with district administrators and	
		district/school assessment	Increased	FCBOE.	
		calendar. District will monitor	opportunities for		
		data results from the iReady	celebrations based		
		Reading and Math Benchmark	on iReady data.		
		Assessments and provide all			
		schools with another year of			
		additional support and			
		resources. This includes another			
		purchased year of the iReady			
		diagnostic and intervention			
		program which addresses			
		learning gaps either during in-			
		person instruction, hybrid			
		instruction, or during			
		distance/virtual learning			

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		opportunities. The continued use of iReady as an intervention tool will allow smaller groups of students, or individual students, the necessary time to work with teachers on specific skills during the Rtl period (WIN for FCES, FOCUS for FCMS and Anchor Strong for FCHS), as well as to receive feedback for improvement when learning remotely/digitally. Schools now have a 1:1 ratio of Chrome			
		1.3d. HS ACT / MS PreACT Assessment: District will support the high school in the administration of two practice ACTs (Mastery Prep and John Baylor) for English, Math, Reading and Science and will support the middle school in the administration of the PreACT Assessment one time per year according to the district/school assessment calendar. District will monitor data results with support from ER Staff from the practice ACTs for English, Math, Reading and Science at the high school level and data results from the PreACT Assessment at the middle school level and	Continued growth, on ACT data. Increased opportunities for celebrations based on ACT and ASPIRE data.	HS principal will share ACT data and actionable next steps 2X/year within two weeks of the administration of the ACT preparation tests with district administrators and FCBOE. Principal will share state ACT scores upon receipt of state scores. MS principal will share ACT PreACT data within two weeks of the administration of Aspire with district administrators, high school principal and FCBOE.	Gear Up

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		provide additional support and resources.			
	KCWP 2: Design and Deliver Instruction Refine, monitor, and support our system to ensure the instructional process is intentional, aligned and congruent to the KAS while providing students a relevant and engaging education with multiple opportunities to respond as demonstrated in PLCs and walkthrough data	1.4. Lesson Planning and Instructional Practices: 1.4a. K-12 Grades Engagement Strategies: District will use Total Participation (TPTs) and Kagan engagement strategies shared through the District Instructional Leadership Team (DILT). District will monitor and support use of best practices /instructional strategies within the classroom.	Teacher Effectiveness will be increased as demonstrated in walkthrough data and increased student achievement as well as a decreased number of behavior referrals. Lesson plans will demonstrate intentional, aligned, and congruent instruction, providing relevance to students' lives and engaging classroom activities with multiple opportunities to respond.	Principals will share monthly, midyear and end-of-year trends/patterns of instructional practices with District Admin.	Title II District Funds
	KCWP 4: Review, Analyze and Apply Data Monitor to ensure that schools have an established system for examining and interpreting all data (e.g., formative and summative) in order to determine priorities for individual and all student success	1.5. Data Analysis: 1.5a.K-4 Data Boards/K-12 Longitudinal Data Spreadsheets: District will monitor K-8 electronic data boards and K-12 longitudinal data spreadsheets and will have intentional conversations with principals about student	Continued growth on formative and summative data. Increased opportunities for celebrations based on formative and summative data.	Principals will share all formative and summative assessment data and actionable next steps within two weeks of the administration of the assessment with district administrators and the FCBOE as noted on the instructional calendar.	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		performance and actionable next steps based on the data.			
		1.6. Interventions/Enrichment: 1.6a.Rtl Plan: District will monitor adherence to the district wide Rtl plan to ensure that all students receive the necessary interventions and enrichments to demonstrate growth and proficiency.	Increased growth and proficiency scores on ongoing formative/summative assessments Increase in Tier 1 percentage of students	Principals will share all formative and summative assessment data and actionable next steps with district admin	
			Decrease in Tier II & III percentage of students		

2: State Assessment Results in Science, Social Studies and Writing

Goal 2: Fulton County Schools will increase the Separate Academic Indicator proficiency rate from 28.4% to 40% overall in separate academic indicators by 2026.

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Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 By 2024,	KCWP 1 Design and	SCHOOL INITIATIVES	Updates to units and	District admin and principals will	Title II
increase the Separate	Deploy Standards	Instructional Process	lesson plans so	use walkthroughs and informal	SBDM
Academic Indicator from at	Continue to refine our	2.1 Standards	students will receive	observations to ensure Amplify	Title 1
EL from 23% to 30%, from	system as a district to	2.1a Science Curriculum	guaranteed & viable	science curriculum is taught with	
25% to 32% at the MS,	monitor and support the	District administration will	curriculum aligned	fidelity and with high expectations.	
and from 37 to 44% at the	schools as they assess,	coordinate Science PD during	and congruent to	Specifically coaching and	
HS.	review and revise school	the 23/24 school year and will	NGSS.	mentoring the classroom use of the	
	curricula to ensure that all	continue to support teachers with	DD to constation of	eight science practices and the	
	students have access to a	the new curriculum and provide	PD documentation of	writing process of	
	guaranteed and viable	other supplemental resources	completed training.	claims/evidence/reasoning (CER).	
	curriculum aligned to	that are aligned to the NGSS. District admin will view KAS	All K-12 science	District administrators will attend	
	Kentucky Academic Standards.	webinars and explore KDE	curriculum maps	science curriculum mapping days and ensure K-12 science	
	Standards.	science modules and resources	available for district	curriculum maps are uploaded in	
		on the kystandards.org website	review on Google	the district shared google drive.	
		to provide additional support and	drive by the	the district shared google drive.	
		resources to improve student	beginning of 2024-		
		achievement. District	2025 school year.		
		administrators will provide	2020 3011001 year.		
		additional Amplify Science			
		resources for 3rd -8th grades.			
		WKEC consultants provide			
		support to new middle school			
		science teachers in curriculum			
		alignment, mapping and pacing.			
		2.1b Social Studies	Updates to units and	District admin and principals will	Title II
		Curriculum District	lesson plans so	use walkthroughs and informal	Title V
		administrators purchased My	students will receive	observations to ensure the TCM	District Funds
		World Savvas History for grades	guaranteed & viable	Exploring Social Studies (ES), My	
		4-8. District will continue to	curriculum aligned	World Savvas (Intermediate/ MS)	
		support teachers with the new	and congruent to	and supplemental social studies	
		curriculum and will provide other		(MS/HS) curriculums are taught	

Goal 2: Fulton County Schools will increase the Separate Academic Indicator proficiency rate from 28.4% to 40% overall in separate academic indicators by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	Strategy	supplemental resources that are aligned to the KAS. District admin will view KAS webinars and explore KDE social studies modules and resources on the kystandards.org website to provide additional support and resources to improve student achievement. District will provide summer PD days and stipends for teachers to review and revise social studies curriculum maps/pacing guides for the 2023-2024 school year. Social studies teachers will attend a regional WKEC social studies cohort training on new standards and implementing them into the classrooms.	new social studies KAS. All K-12 social studies curriculum maps will be available for district review on Google drive by the beginning of 2024-2025 school year. Curriculum maps and unit lessons will be aligned to new social studies KAS.	with fidelity and with high expectations. Specifically coaching and mentoring the classroom use of the four inquiry practices (questioning, investigating, using evidence and communicating conclusions). District administrators will attend social studies curriculum mapping days and ensure K-12 SS curriculum maps are uploaded in the district shared google drive. District administrators will work with principals to do walkthroughs to ensure alignment of instruction with KAS.	
	KCWP 3: Design and Deliver Assessment Literacy Refine our system to provide principals time to share data they have previously analyzed, disaggregated, and organized in order to identify priorities and implement actionable steps that impact instruction/student learning	 2.2 Assessments 2.2a Science and Social Studies Learning Checks Assessment Plan: District will support principals in the review and revision of learning checks for Science and Social Studies. District will support schools in the administration of learning checks for Science and Social Studies according to the district/school assessment calendar. 	Continued growth, positive movement through the proficiency levels, on learning check data. Increased opportunities for celebrations based on learning check data.	Principals will share learning check data and actionable next steps within two weeks of the administration of learning checks with district administrators and FCBOE. • Grades 4 - 8: 2X/year • Grades 9-12: 1X/year	Title II District Funds

Goal 2: Fulton County Schools will increase the Separate Academic Indicator proficiency rate from 28.4% to 40% overall in separate academic indicators by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		 District will monitor data results from the learning checks for Science and Social Studies and provide additional support and resources. 2.2b On-Demand Writing 	Writing Scores on	On Demand Scrimmage will take	
		Scrimmage The district Academic Leader will create On-Demand writing prompts for grades 5, 8 and 11 and will include KDE rubrics and writing answer sheets to ensure alignment to KSA. On Demand scrimmages will be held in December and March. District will provide time for training and scoring for MS/HS teachers and principals. Also, district will provide On-Demand writing training for 3rd -11th grade teachers and new MS principal in order to build the foundation; however, no scrimmage with these grade levels will take	scrimmage and KSA will demonstrate increased growth.	place in December and March. Principals, District Academic Leader, teachers, and district administrators will score scrimmage on-demand writing prompts. Data will be collected and presented to the district admin within one week of scrimmage.	
	KCWP 2: Design and	place. 2.3 Instructional Practices:	Increased capacity in	Observations PLC conversations	School Funds
	Deliver Instruction Refine, monitor, and support our system to ensure the writing instructional process is intentional, aligned and congruent to the KAS while providing students a relevant and	2.3a.Writing Support for New Teachers District Academic Leader will support new teachers and struggling teachers with the writing process.	supporting new and struggling teachers in the writing process as demonstrated by observations, PLC conversations, coaching	Coaching conversations Student work Coaching process will be submitted to the PDSA process at mid-year and endof-year by district academic consultant and principals. (Instructional Calendar)	

Goal 2: Fulton County Schools will increase the Separate Academic Indicator proficiency rate from 28.4% to 40% overall in separate academic indicators by 2026.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
	engaging education with		conversations, and		
	multiple opportunities to		student work.		
	respond as demonstrated				
	in PLCs and walkthrough				
	data.				
		2.3b Science TCTs District	Progressively better	TCTs and TCT data will be	
		administrators and principals will	science formative	monitored to ensure teacher and	
		support science department	data throughout the	student growth. (Inst. Calendar	
		teachers as some are new	course of the year.		
		science teachers to utilize	Improved science		
		science TCTs from KDE's	KSA scores.		
		website within their instruction			
		and will provide support with the			
	KCMD 5: Design Align	NGSS aligned tasks.	Continue to support	Diatriat/a ab a al a desiniatrata re will	District Funds
	KCWP 5: Design, Align	2.4 Professional Development 2.4a Social Studies PD	Continue to support	District/school administrators will monitor effectiveness of PD	District Funds
	and Deliver Support		curriculum maps,		
	Provide, monitor and	Training District will provide support for social studies	pacing guides,	through teacher feedback, walkthroughs, and informal	
	support professional development.	teachers to attend WKEC PD on	lesson plans, and unit plans being	observations. Specifically coaching	
	development.	the new Kentucky Social Studies	more closely aligned	and mentoring the classroom use	
		Standards along with online	to Kentucky Social	of the four inquiry practices	
		Savvas <i>My World</i> social studies	Studies Standards.	(questioning, investigating, using	
		professional learning for grades	Olddies Staridards.	evidence and communicating	
		4-8.		conclusions).	
		2.4b Science PD Training	Continue to support	District/school administrators will	Title II Funds
		District will provide support for	curriculum maps,	monitor effectiveness of PD	This ii i diido
		science teachers to attend	pacing guides,	through teacher feedback,	
		WKEC science training for	lesson plans, and	walkthroughs, and informal	
		supplemental professional	unit plans being	observations. Specifically coaching	
		learning.	more closely aligned	and mentoring the classroom use	
			to NGSS.	of the eight science practices and	
				the writing process of	
				claims/evidence/reasoning (CER)	

3: Achievement Gap

Districts are not required to establish long term achievement gap goals; however, districts must establish yearly targets (objectives).

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1:	KCWP 1 Design and	SCHOOL INITIATIVES	Increased student	Data presented by principals to	
By 2025, students will	Deploy Standards	3.1 System for Growth:	growth scores on all	district admin and FCBOE. Using	
demonstrate growth in	Continue to refine our	The following processes, some	formative and	the PDSA process to evaluate	
combined ready and math	system as a district to	of which have been addressed	summative data	instructional processes for	
scores and there will be a	monitor and support the	above, others will be addressed	(KSA).	effectiveness with revisions if	
reduction in students	schools as they assess,	below, are the processes that		necessary.	
scoring novice at FCES	review and revise school	will increase student			
from 40% to 30%, FCMS	curricula to ensure that all	achievement levels on both			
from 41.5% to 31.5% and	students have access to a	formative and summative			
FCHS maintaining at 20%.	guaranteed and viable	assessments, thus increasing			
	curriculum aligned to	Growth.			
	Kentucky Academic	 Students receiving grade level 			
	Standards.	content			
		High expectations			
		Cognitively engaging			
		instruction w multiple			
		opportunities to respond			
		Rtl w fidelity			
		SPED w fidelity			
		Consistent data collection,			
		analysis, and actionable steps			
		taken for improvement			
	KCWP 2: Design and	SCHOOL/DISTRICT	Continuously	Principals will present walkthrough	Reading Mini-
	Deliver Instruction	INITIATIVES	improving	data monthly to district	Grant
	Leadership will ensure	3.2 Walk Throughs/	walkthrough data on	administrators.	District Funds
	teachers implement and	Observations: District and	instruction provided.		
	utilize effective high yield	school leadership will conduct	Positive, productive	Interventionists will discuss	
	engaging strategies	daily, weekly, and monthly	coaching	progress of students through	
	aligned and congruent to	walkthroughs to ensure all	conversations	iReady and Windsor Sonday Data	
	the KAS.	classrooms offer cognitively	provided between	with principals and supervisor of	
		engaging activities to all students	admin and teachers	instruction.	
		at grade level, aligned and	as a result of		
		congruent to KAS.	walkthrough		
			feedback.		

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
·		After school tutoring will target students who need growth in math and reading. Windsor Sonday System will be used as an intervention strategy to address students who are two or more grade levels below in reading.	Teachers will use a variety of instructional strategies and resources to address learning loss with students during after school tutoring.		
			Interventions will be given in small group and individually to address reading needs		
Objective 2 The average combined reading and math proficiency rates for identified students in the TSI Student GAP Group will increase from:	KCWP 5:Design, Align and Deliver Support A system will be designed, implemented, monitored, reviewed, and revised to ensure Tiers 1, 2 and 3 instructional needs are	4.1 Rtl Initiatives 4.1a. K-12 Rtl Master schedule: District will ensure each school has created daily protected Rtl time within their master schedule.	Master schedule for each school within the district reflects Rtl protected time.	District will monitor the creation of master schedules for each school's protected RtI time as well as RtI plans to be implemented.	Title II ESS
• ES – 19% to 29% by May 2024. The average combined reading and math novice rate for identified students in the TSI gap group will decrease from 57% to 42% by May 2024.	identified and next steps for improvement are implemented.	4.1b. K-12 Rtl Groups (WIN/FOCUS/Anchor Strong): District will ensure the revision and implementation of the district Rtl plan. The district will support and monitor the implementation of the aligned school/district Rtl plan. Schools create small groups based on needed skills as determined by each iReady, learning check and ACT assessments. Principals will share school-wide Rtl plans with district administrators for approval. Winsor Sunday	Increase in Tier 1 percentage of students. Decrease in Tier II & III percentage of students. Close the gap between all students and targeted TSI group. Increased transition readiness at the HS level. (Anchor Strong)	Regular and consistent monitoring of all schools' Rtl plans via the monitoring of iReady, learning check, practice ACT, and transition readiness data.	Title II ESS 4RF District Funds

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective	Strategy	System will be used to assist students who are two or more grades behind in reading as determined by iReady. Additional math interventions will be given to students who are two or more grades behind in math as determined by iReady. (Anchor Strong -HS) District will monitor Transition Readiness at the high school level to ensure all 4.1c. K-12 Rtl PLCs (Flexible Grouping): District will attend and monitor PLCs after iReady, learning check and ACT assessments to ensure flexible grouping within Rtl groups is taking place and individual skill needs are being met with validity. Also, district will attend the PLCs in which teachers/principals evaluate the effectiveness of their Rtl interventions to ensure desired	Measure of Success Close the gap in reading and math for the targeted TSI group in the elementary and middle school. Improvement in reading and math scores Frequent collaborative conversations and dialogue about student achievement. Plus/Delta providing teacher feedback concerning interventions.	Data from formative assessments will be shared with district leadership as noted on the instructional calendar depending on the formative assessment used. District will monitor and support the process of new groupings of students based on formative data as noted on the instructional calendar depending on formative assessment used	District Funds
		school improvement.	Plus/Data providing student feedback concerning interventions		
		4.1d. Supplemental RtI Resources - Coach Books/Tutoring Services: District administrator will provide additional resources and supplemental materials for	Increase in Tier 1 percentage of students Decrease in Tier II & III percentage of students Increase in	Regular and consistent monitoring of all schools' Rtl plans via the monitoring of iReady, learning check, and KSA data. Plus/delta each month the after school tutoring program and follow	ESS Title I Title V
		teachers to utilize during RtI time. District admin will provide	proficiency with iReady, reading and	through with action plans of deltas to ensure program success.	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		after school Rtl/tutoring/intervention sessions to address learning gaps in all FCES and FCMS students, All students in Grades K-12 will be invited to attend depending on need.	math LCs and on KSA. Close gap in TSI group		
	KCWP 5: Design, Align and Deliver Support A system will be monitored, reviewed, and revised to ensure all students have access to grade level content (standards).	4.2 Special Education Initiatives 4.2a. K-12 Revisit IEPs: District will ensure the review and revision of all student IEPs to meet legal requirements led by the DoSE and principals to ensure all students have access to their grade level standards.	All IEPs revisited and revised when necessary to meet all legal requirements while providing the least restrictive environment for students with IEPs to receive their grade level content.	District will monitor and support the reviewing and revision of IEPs. Special education teachers will have their paperwork (IEPs, Conference Summaries, etc.) completed and ready for review by district, one week prior to the ARC.	SPED Funding
		4.2b. K-12 Special Education Master Schedule District will ensure each school schedules first as a priority their special education students with assistance from the DoSE.	Special education students are figured in the master schedule first so they can receive their grade level content instruction.	District will monitor the maintenance of the master schedule throughout the school year on behalf of students with IEPs.	
		4.2c. Co-Teaching Professional Development: District will provide support for coteachers (regular ed. and special ed. co-teaching partners) and the DoSE to attend Co-Teaching Models PD at WKEC and will provide support for all staff to attend the virtual KDE Co-teaching PD provided by School Improvement Coaches. (Emphasis on 3 models - station teaching parallel teaching and	Use of co-teaching approaches will be observed in classes containing students with IEPs. Professional conversations in PLCs will reflect planning and support for coteaching approaches. Training will be provided for teachers	District will monitor walk through data as presented by principals for an increase in number and in improvement of co-teaching approaches used in classrooms containing students with IEPs.	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		team teaching). Implementation in of co-teaching in elementary during the 23-34 school year.	on how to modify formative and summative assessments.		
		4.2d. Expectations for Special Ed. Teachers: District will provide all teachers with expectations for all systems and processes concerning SPED. Expectations will encompass principals, SPED teachers, and regular education teachers.	SPED students will receive their gradelevel core instruction in the least restrictive environment as noted in their IEPs with the supports needed by both the regular education teacher and the SPED teacher.	District will monitor the adherence to the expectations set concerning the education of students with IEPs.	
	KCWP 6: Establishing Learning Culture and Environment Continue to refine our system to ensure that all students have access to a guaranteed and viable curriculum aligned to KAS and barriers to learning have been removed.	4.3 Other Initiatives: 4.3a. Removing Barriers: District will continue to provide resources and support to address barriers to learning, including, but not limited to, transience, healthcare, and counseling in collaboration with stakeholders. Additional Teachers and instructional assistants will be hired to lower the teacher/student ratio to allow for more individualized instruction and gap closure. Americorp assistants will be hired to provide additional help in the classroom for all students.	Increased access to support structures such as FRYSC, guidance counselor, mentoring groups (high school), and Mountain Comprehensive Care. Decrease in truancy numbers due to partnerships with County attorney, Judge, CDW and Fair team. Decreased behavior referrals	District will continue to monitor Persistence to Graduation and Early Warning tools with principals in order to meet individual student needs (behavior, academics and attendance)and remove barriers. District will continue to partner with the 4 Rivers Foundation on programs that will address needs of students that can possibly inhibit learning. The district is in regular contact with the county attorney and asst. county attorney to reduce the amount of major discipline referrals and other barriers that impede learning. Tassel ILP completed by students will be reviewed by a counselor or principal or mentoring teacher to	FRYSC District Funds Title IV 4RF Donations Americorp Grant

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		SEL program will be implemented district wide to address social, emotional and	Increased student achievement	screen for social/emotional needs of students.	
		behavioral needs. Mentoring program will continue to be implemented district wide	Increased use of Tassel ILP which has a social/emotional component		
		4.3b. Recruitment and Retention of high quality faculty: District will continue to attend job fairs, advertise through various media sockets and adjust salary schedules when funds are available to be competitive with other districts to improve teacher quality and classroom instruction. District will provide opportunities for teachers to earn leadership roles to retain highly qualified staff. Veteran teachers will mentor and coach new teachers in a variety of ways throughout the year	Improve recruitment of highly skilled educators. Retain highly qualified educators. Decreased teacher turnover from year to year	District will provide an "exit interview survey" to find out why a teacher or administrator is leaving the district. They will then use that data to improve recruitment and retention systems. District will keep a record of leadership opportunities and keep track of professional development. District will keep a record of coaching and mentoring.	District Funds

4: English Learner Progress

Goal 4: Fulton County EL students will show a 10% increase in reading and math proficiency by 2025. (The number of student in the EL program does not allow for public data release of percentages)

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP 5:Design, Align and	4.1a EL Program:	Review of report	EL Coordinator and grade level	District Funds
Fulton County EL students	Deliver Support A system	The EL Coordinator will ensure	cards, KSA data and	teachers monitor student	Title I
will show a 10% increase	will be designed,	that principals and teachers	classroom	performance during yearly parent	
in proficiency by 2025.	implemented, monitored,	receive EL plans for each	assessments	meetings.	
	reviewed, and revised to	student and that annual			
	ensure Tiers 1, 2 and 3	meetings are held to discuss			
	instructional needs are	iReady Diagnostic Benchmark			
	identified and next steps	data, classroom performance			
	for improvement are	and progress toward			
	implemented.	successfully exiting the EL program through the WIDA			
		Access assessment.			
		4.1b Materials and Resources:	Report Cards,	Principal(s) and teachers will	Title I
		Evidence-based EL materials	Benchmark Testing,	review progress reports and report	District Funds
		and resources provided when	Summative and	cards each nine week grading	Biotifice i dirido
		available for EL students. (i.e. EL	Formative	period	
		Amplify, EL My World, EL My	Assessments	'	
		View, EL My Perspectives, EL			
		Envision Mathematics, etc.)			
		4.1c Access Preparation:	Agenda/Sign In	DAC and EL Coordinator will	
		EL Coordinator will meet with	Sheets	review assessment schedule and	
		teachers and EL students to		completion	
		discuss the format and schedule			
		of the WIDA ACCESS			
		assessment. Also, the EL			
		Coordinator will meet with the			
		DTC to ensure the computers			
		and headphones systems are			
		compatible with the assessment			

5: Quality of School Climate and Safety

Goal 5: By 2026, Fulton County Schools will increase the overall Quality of School Climate and Safety index 15% at each school.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1	KCWP 6: Establishing	5.1a School	Increased favorable	School counselors and school	District Funds
By 2024, the overall	Learning Culture and	Counselor/Mountain	responses to school	administrators will review Infinite	Stronger
Quality of School Climate	Environment Continue to	Comprehensive Care	climate and safety	Campus behavior, attendance and	Connections
and Safety index of FCES	refine our system to	Counseling:	survey.	Tableau reports each quarter along	
will increase to 75.0 from	ensure that all students	A school counselor will be		with annual student, parent, and	
72.0, FCMS will increase	have access to a	located at FCES, FCMS and	Decrease in office	staff survey data.	
to 60.4 from 57.4, and	guaranteed and viable	FCHS for the 24-25 school year	discipline referrals.		
FCHS will increase to 72.0	curriculum aligned to KAS	to provide SEL instruction, to			
from 71.0.	and barriers to learning	offer individual and small group			
	have been removed.	counseling sessions, and to			
		assist with the daily social			
		emotional needs of the school.			
		Additional counseling from			
		Mountain Care Comprehensive			
		Counseling (MCC) will be			
		contracted by the district for			
		individual counseling session per			
		parent consent and completion			
		of a Patient Care Plan (PCP).	1	DDIO O	01
		5.1b SEL Curriculum:	Increased favorable	PBIS Committee data and	Stronger
		The district will purchase Second	responses to school	instruction review.	Connections Grant
		Steps along with other SEL	climate and safety		FRYSC Title IV
		materials including The Leader	survey.		
		in Me from Franklin Covey as	Decrease in office		District Funds
		requested by school counselors,			
		teachers, and principals to meet	discipline referrals.		
		the needs of Tier I, Tier II, and Tier III behavioral issues.			
		5.1c School Resource Officer:	School Climate and	District administrators and Sheriff	Title IV
		The district will enter into a MOU	Safety Survey Data	monitor and review data twice a	District Funds
		with the Fulton County Sheriff's	Jaiety Survey Data	year	טוטנווטנ ד עוועס
		with the Fulton County Sheriii S		year	

Goal 5: By 2026, Fulton County Schools will increase the overall Quality of School Climate and Safety index 15% at each school.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		department to employ a full-time School Resource Officer for the campus to ensure the safety and security of each building. 5.1d Parent and Family Engagement: Title I Coordinator will work with each school principal and/or counselor to schedule and to advertise family engagement activities including: parent surveys, family reading nights, family math nights, and other school events designed to bring families and communities into the school to build relationships and to promote academics.	from students, parents, and staff. Sign in sheet from Title I activities Survey data from students, parents, staff and teachers	Title I Coordinator and ELT will review Title I plan and documentation each semester to monitor implementation	Title I FRYSC School Funds

6: Postsecondary Readiness

Goal 5: Fulton County Schools will maintain the current postsecondary student status index of 99.4 for the 2024 school year.

Objective	Strategy	Activities	Measure of	Progress Monitoring	Funding
	1/01/15 = 5		Success		45-
Objective 1: Fulton County	KCWP 5: Design, Align	5.1 College Initiatives:	The overall ACT	The principal will share ACT	4RF
	and Deliver Support A	5.1 a Tutoring/ACT	score for	accountability scores with the	GEAR UP Grant
•	system will be designed,	Prep/Academic Components.:	accountability will	district team within one week of	SBDM funds
	implemented, monitored,	District will support tutoring being	increase to an	receiving them and will share	ESS
	reviewed, and revised to	offered to assist students in	average of 18.	results of other district and state	Title 1
	ensure ACT, Industry	becoming college ready.		ACT testing within two weeks of	
	Certification, instructional		Increased math,	receiving them throughout the	
	needs are identified and	District will support ACT	reading, English, and	year's ACT testing cycles.	
	next steps for improvement	Preparation through partnerships	science scores on		
	are implemented.	with the Four River Foundation	the ACT	The principal will share KYOTE test	
	 ACT Benchmarks in 	and the GEAR UP grant which		results with the district team as	
	English, Math, and/or	provides funding for ACT	The overall number	students take them per semester.	
	Reading.	Preparation tests and tutoring	of students who are		
	 Successfully complete (A 	programs. The high school will	postsecondary ready	The district team will attend PLCs	
	- C) in 6 hours of dual	use ESSR funding to use John	will increase by 11%.	and observe the high school	
	credit.	Baylor ACT preparation during	•	principal and faculty analyzing data	
	 Successfully complete 	Anchor Strong intervention	There will be an	to ensure that standards are being	
	15 hours/weekly work-	groups to improve reading, math,	increase in individual	met and students are prepared for	
	based learning logged.	science, and English/Mechanic	counseling of	the ACT.	
	 Pass the industry 	skills.	students towards		
	certification exam		completing college		
	 Become college and 	District will provide a digital	readiness.		
	career ready.	learning coach to assist in			
	 Increase by 15% the 	preparation for KYOTE, ACT,	KYOTE preparation		
	number of African	Tassel Pathway, Edgenuity and	sessions will be held		
	Americans who are	other on-line assessments and	to prepare students		
	postsecondary ready.	preparatory programs to ensure	for testing.		
	,	graduation, college and/or career			
		obtainment.			
		5.2 Career Initiatives:	Increased student	Four Rivers Principal, HS principal	
		5.2a. CTE Pathways	enrollment in	and MS principal will share data	
		Exploration:	pathways Increased	relating to the number of pathways	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		District will support 7-12 grade	number of pathways	created, number of students in	
		pathway explorations that are	being maintained	each pathway in	
		responsive to workforce needs		May/August/January, and will	
		through sustaining Tassel ILP.	Increased number of	explain next steps.	
			pathways being		
			created	Tassel ILP reports will be shared	
				by the HS principal and the MS	
				principal to indicate student interest	
				in careers and pathways.	
		5.2b. Career Pathways:	Increased number of	Four Rivers Principal, HS/MS	District Funds
		District will continue to support	pathways for 8th	principals, pathway teachers, and	Grants
		and monitor the 4 Rivers Career	graders to explore.	district will evaluate student	Donations
		Academy offerings through the		enrollment numbers of pathways	Title V
		completion of the New Skills for	Expansion or	and effectiveness of pathways	
		Youth grant.	increased number of	based on data and certifications.	
			pathways to meet	Crucial conversations will take	
		District will support increased	interest and needs of	place in order to increase	
		opportunities to access career	students	effectiveness of career pathways	
		pathways by evaluating CTE		and to increase transition	
		pathways in both high school	Increased Work	readiness numbers.	
		and the 4 Rivers Academy to	Based Learning	5 5 5 1 140	
		ensure that pathways align to	completers	Four Rivers Principal and MS	
		student interests and industry		Principal will update the district on	
		needs.	Survey given at the	the number of pathways and	
		A	end of 8th and 9th	number of students needed to	
		A survey of 8th and 9th grade	grade years.	count for credit each April/May.	
		students will be given to ensure	Increased number of	Four Divers Drive six all and LIC	
		that present and proposed	industry certification	Four Rivers Principal and HS	
		pathways align to student	in all pathways	Principal will update the district and	
		interests and industry needs.	offered at the 4RCA	other vested stakeholders on the	
		District will support the Ester		success of the programs and	
		District will support the Four		celebrate student successes and	
		Rivers Foundation's financial		also share barriers that may be	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		support of industry certification		keeping students from being	
		testing to have an increased		completers in the fall and spring	
		number of career ready		semester.	
		students.		Four Rivers Principal, pathway	
				teachers, and HS Principal will	
				update the district on the number of	
				students who earn their industry	
				certification and dual credit hours	
				and are career ready.	
		5.2c. Work Based Learning	Increased number of	District and HS principal will review	4RF
		District will support the BEST	businesses to	feedback survey data from	
		DAY EVER Job Shadowing for	participate in job	students and businesses that	
		9-12 graders in the field of their	shadowing day.	participated in the job shadowing	
		choice.		event. Effectiveness and next steps	
		District and HS principal will	Positive feedback	will be determined. District will	
		create a feedback survey to	surveys from	invite the principal and a sampling	
		determine effectiveness of job	students and	of students to share their	
		shadowing experience from	businesses.	experiences with the BOE in	
		students as well as businesses.		January.	
			Increased number of		
		District will support an increase	work based	4RCA Principal and HS Principal	
		in work based learning	opportunities	will work together with DPP to	
		opportunities	including job	design work based learning	
			shadowing,	opportunities for students during	
		District will have an educational	cooperative learning,	the school day in jobs that align	
		session with students and	internships, service	with career pathways for transition	
		parents to inform them about	learning, and	readiness and high school credit.	
		requirements to become	apprenticeships	The Four Rivers Foundation will	
		transition-ready. (Career Fair)		work with the principals to eliminate	
				barriers such as transportation.	
		5.2d. 8th Grade Transition:	Increased number of	District, CTE Pathway teachers,	
		District supports 8th grade	students completing	MS/HS principals will plus/delta 8th	
		transition activities in the spring	pathways	grade transition activities and	

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		to provide guidance to students to identify their career interests and begin freshman scheduling early.	Increased industry end of program (EOP) assessment	determine effectiveness and next steps. The principals will be able to update the district on enrollment numbers of each class to make sure compliance is met to keep certain pathways available.	
		5.3 College & Career Initiatives: 5.3a. K-12th grade College and Career Fairs: District will support and invite different businesses and colleges to come to FCHS for the College and Career fair. The purpose behind this event is to emphasize the importance of college and/or career opportunities. In addition FCES and FCMS will host career fairs highlighting career and career pathways chosen and researched by students to present to the school	Increased participation numbers of businesses and colleges Increased student engagement and participation	MS/HS principals and teachers will plus/delta the event College and Career Fair. Next, principals will share feedback with the district and determine effectiveness and next steps for the event College and Career Fair.	FRYSC District Funds
		5.3b. Gear Up College & Career Counseling: District supports the use of the Gear Up counselor to assist with college/career counseling and ACT ASPIRE preparation.	Improved student graduation rates Increased Postsecondary Readiness numbers Increased number of Industry certifications and EOP assessments	The Gear Up counselor & MS principal will share ASPIRE data with the district and HS principal and develop next steps. Gear Up Counselor will provide the district with a quarterly report sharing his/her current work in each building and future work.	Gear Up

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		5.3c. Operation/ Preparation Event: District will attend and monitor Operation/Preparation for 8th and 10th graders. OP promotes awareness of the requirements of being college and/or career ready. Upon the principal's request, the DLT will also chaperone the students.	Improved student graduation rates Increased number of students who are Ready Postsecondary Ready.	District, students, and MS/HS principals will plus/delta Operation/Preparation and determine effectiveness and next steps. District will have the principals and a sampling of students share their experience with	FRYSC

7: Graduation Rate

Goal 6: Fulton County Schools will increase Graduation Rate from 97.6% to 100% by 2026, as measured by the average of the 4 and 5 year Cohorts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
Objective 1 Fulton County High School will increase the Graduation Rate from 97.6%	KCWP 5: Design, Align and Deliver Support A system will be designed, implemented, monitored, reviewed, and revised to ensure graduation for all seniors. A thorough review of academic and nonacademic data will be used to determine what it takes to ensure seniors are not at-risk and are on time to graduate.	6.1 Graduation Initiatives: 6.1a. Progress Monitoring for On-Target Graduation: District will train HS principal and designees on tools such as the Persistence to Graduation Report / Early Warning Tool, Individual Learning Plan, transcripts and career pathways to get an in-depth understanding of how the tools can be utilized to monitor student's interests and at-risk factors. District will train HS principal and designees in applying these strategies and resources to use for providing services and programs aligned to students' identified needs and interests.	Principal will gain greater awareness of tools available and share with her staff for increased usability. More students will be enrolled in courses leading toward a completed career pathway and fewer students will drop-out of school. Gear Up college and career coach will work with students to assist them in goal setting.	HS principal will share data with the DLT in December on who isn't on track to graduate and the action plan. HS principal will work with the FRYSC director and the DLT to eliminate barriers to coming to school in order to promote graduation including work based learning for seniors who need to work.	Gear UP District Funds FRYSC
		6.1b. Transcript Audit: District attendance clerk and HS principal will conduct a transcript audit yearly to ensure students are following a career pathway and ontrack to graduate on time.	No student is missing required graduation courses.	In December, the principal shares with the District who is not on track to graduate and shares next steps. Counselor and principal will run reports in Tassel ILP that track student progress towards graduation.	Gear Up District Funds

Goal 6: Fulton County Schools will increase Graduation Rate from 97.6% to 100% by 2026, as measured by the average of the 4 and 5 year Cohorts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		6.1c. College/Workforce Visits: District will partner with different universities and businesses so that seniors will continue to have opportunities to visit college campuses and the workforce in order to receive information about scholarships, housing and the job demand.	No student is missing required graduation courses. On time Graduates Increase in the number of scholarships granted Gainful employment	The HS & 4RCA principals update the district regularly on the number and type of Industry certifications earned, EOPs passed, and amount of scholarships granted. The Gear UP counselor will work with the principal and part time college coach to meet with students and counsel and guide them on scholarships, college "fit", and career guidance.	Gear Up District Funds
		6.1d. Communication: District will ensure communication regarding graduation requirements will take place through a variety of means including, but not limited to: board policy, parent meetings, newsletters, conferences, public meetings, district and school websites, registration and scheduling information, and social media.	right after HS Increased public awareness of FC graduation requirements	District and HS principal will review FC's graduation requirements and address updates. In July, the principal will send a letter or brochure to every Freshman parent stating what FC's graduation requirements are and share a copy with the BOE in August. Parents will receive a copy of graduation requirements at a Freshman Orientation Night and at the first Parent/Teacher Conference.	
		6.1e. 9-12 Advisory/Mentor Time: District supports the high school advisory time within the master schedule so that school/district leadership members, faculty and staff have the opportunity to mentor	Increased number of students remain on track in courses Decreased behavior referrals	Principal and DPP will communicate weekly on issues of truancy and other nonacademic concerns and principal will share next steps. Parents will receive a newsletter with alerts about digital literacy. Parents will receive	FRYSC Funds Stop and Connect

Goal 6: Fulton County Schools will increase Graduation Rate from 97.6% to 100% by 2026, as measured by the average of the 4 and 5 year Cohorts.

Objective	Strategy	Activities	Measure of Success	Progress Monitoring	Funding
		students and address academic and nonacademic concerns to improve culture and student achievement. Students will receive SEL lessons as part of their mentoring time and digital literacy through Neptune Navigate	Reduced truancy	information about how they can help their children with SEL learning and helping them to learn coping skills and identify students in crises.	

Special Considerations for Districts with Targeted Support and Improvement (TSI) including Additional Targeted Support and Improvement (ATSI) Schools

Districts with a school identified for TSI (including ATSI) must monitor and provide support to the school to ensure the successful implementation of the school improvement plan (703 KAR 5:280(10)). The local board of education must review and approve the revised school improvement plan for TSI (including ATSI) schools (KRS 160.346(4)(a)).

Monitoring and Support

Consider: Describe the district's plan for monitoring and supporting the school improvement plan of any school identified for TSI/ATSI. Include in your response information regarding the process for local board review and approval.

Response:

The TSI school in partnership with faculty, staff, administrator, and parent input completed a needs analysis based on 2023 KSA data, summative assessment data, behavior reports, attendance reports, iReady Benchmark data and stakeholder surveys to identify priority concerns and leverages. Key Core Work Process were identified to assist the school in increasing proficiency and closing educational learning gaps. The faculty and staff along with district administration worked together to review and revise the building CSIP. The CSIP was reviewed and approved by the school's Advisory Council to include parent input. The CSIP and CDIP documents were then approved by the Fulton County Board of Education. Each document contains detailed measures of success and progress monitoring criteria for each goal and/or strategy.

If schools identified for TSI do not make adequate performance progress, as defined by the department, the local school district shall take additional action to assist and support the school in reaching performance goals (KRS 160.346 (4)(c)). Also, when a school is identified for ATSI, the district shall take more rigorous district-determined action to assist the school in reaching performance goals (KRS 160.346 (5)).

Additional/More Rigorous Actions

Consider: List any school(s) that failed to exit TSI status this year. What additional actions and supports will be provided? Who will provide the support? List any school(s) identified for ATSI this fall. What more rigorous actions will the district take to assist and support the school(s)? Who will be responsible for those actions?

Response: Fulton County Elementary did not exit TSI status this year.

Fulton County Elementary School has been designated a TSI schools for a second year due to the gap in proficiency for one target group. The district is providing support to the principal and staff through the following supports:

- A. District administrators attended the TSI webinar.
- B. KDE TSI Recovery Specialist enlisted to work with the elementary principal and teacher.
- C. District administrators and principals attend summer retreat for systems planning.
- D. Counselors have been placed in the school.
- E. The district has funded district wide use of iReady as a universal screener and purchased evidenced based textbooks particularly in the math, science, and reading content areas under guidance of KDE ERs.
- F. District schedules school administrator walk throughs and district PLC sessions.

Additional/More Rigorous Actions

- H. District and ESS funding allocated to continue after school, before school, and summer school to provide additional interventions for students, particularly those who demonstrated gaps in learning on the KSA.
- I. PDSA Cycle and Data Analysis during weekly PLCs.
- J. District supports and leads New Teacher Training
- K. District supports both schools SEL programs for their students.
- L. District wrote a Stronger Connections Grant to provide additional staff and support for a SEL district wide program.
- M. District supports PBIS in both schools
- N. District wrote a Reading Mini Grant to receive additional evidence based phonics materials and professional learning for staff.
- O. District leaders facilitate DILT (District Leadership Team comprised of teacher leaders) and New Teacher Academy to build teacher efficacy and to foster leadership capacity within the district.